



# **COUNTY GOVERNMENT OF KAJIADO**



**THE MUNICIPALITY OF  
KAJIADO**

## **ANNUAL URBAN INVESTMENT PLAN AND BUDGET - FY 2025/2026**

**Vision Statement**

“A dynamic, vibrant, competitive, resilient municipality anchored on technology and positive values”

**Mission Statement**

“To continuously develop, improve and enhance systems that promote growth and service delivery to achieve sustainable urbanization, proper urban governance and financial efficiency and investing in infrastructure and essential services.”

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## **ABBREVIATIONS AND ACRONYMS**

|       |                                             |
|-------|---------------------------------------------|
| APA   | - Annual Performance Assessment             |
| ASAL  | - Arid and Semi-Arid Land                   |
| CBD   | - Central Business District                 |
| CECM  | - County Executive Committee Member         |
| CGK   | - County Government of Kajiado              |
| CIDP  | - County Integrated Development Plan        |
| CPCT  | - County Project Coordination Team          |
| FY    | - Financial Year                            |
| IDeP  | - Integrated Development Plan               |
| KNBS  | - Kenya National Bureau of Statistics       |
| KPHC  | - Kenya Population and Housing Census       |
| KUSP  | - Kenya Urban Support Program               |
| MCA   | - Member of County Assembly                 |
| MTP   | - Medium Term Plan                          |
| NMT   | - Non-Motorized Transport                   |
| NPCT  | - National Program Coordination Team        |
| PBB   | - Programme Based Budgeting                 |
| POM   | - Program Operations Manual                 |
| PFMA  | - Public Finance Management Act             |
| PPADA | - Public Procurement Asset and Disposal Act |
| SACCO | - Savings and Credit Cooperative            |
| SDG   | - Sustainable Development Goal              |
| SWG   | - Sector Working Group                      |
| UACA  | - Urban Areas and Cities Act                |
| UDG   | - Urban Development Grant                   |

## **EXECUTIVE SUMMARY**

The Kajiado Municipality Annual Investment Plan and Budget, with its implementation being FY 2025/2026, has been prepared in accordance with Article 220(2) of the Constitution of Kenya, 2010, Urban Areas and Cities Act (UACA), 2011 (amended 2019) and Article 126 of the Public Finance Management Act (PFMA), 2012. This Investment Plan has been developed under the strategic policies of the County Government of Kajiado with the aim of fostering socio-economic development for sustainable growth.

Additionally, this Investment Plan is aligned to the Kajiado Municipality Integrated Development Plan (IDeP) 2024-2029, the Kajiado County Integrated Development Plan (CIDP) 2023-2027 and takes cognizance of the National Development Agenda, Kenya Vision 2030, East African Community Vision 2050, African Union Agenda 2063 and Sustainable Development Goals (SDGs) to bring congruence and synergy in the implementation of Municipal, County, National, and Global development priorities. It has been prepared and presented using the Programme Based Budgeting (PBB) format. This format outlines programmes with outputs, objectives, targets, performance indicators and funds for each programme. It, therefore, provides a basis for monitoring and evaluation of the FY 2025/26 developments and the overall performance management for the municipality.

The Municipality will engage potential resource partners to ensure that the planned investment programmes and the resultant development projects are implemented to achieve intended objectives.

This Investment Plan also outlines modalities that will provide a clear roadmap in the implementation of the municipal programmes/ projects throughout the plan period.

## **INTRODUCTION**

The Investment Plan was prepared and formulated through concerted efforts from the Municipal Directorates of – Engineering; Planning; Environment; and Corporate Services and other relevant County Departments. This was achieved after conducting extensive public participations through the structured quarterly Municipal Citizen Fora. Mobilization efforts from the Sub-County Administrator, Ward and Village Administrators and Area Chiefs ensured proper citizen representation from the two wards in Kajiado Municipality, Ildamat and Dalalekutuk. Stakeholder engagements were also conducted targeting various groups (neighborhood associations, business association, community-based organizations, religious institutions, women groups, youth groups etc.).

Inputs from the citizens were obtained through open discourse. Through this exercise, the Municipal Board was able to obtain the specific challenges plaguing the residents of Kajiado municipality including their proposed interventions through programs and projects to be considered for investment.

Collaboration with all the relevant stakeholders, participation from the public, and engagements with the County Executive and Assembly was essential in order to achieve full and universal ownership and smooth implementation of the programs and projects identified and presented herein.

## CONTEXT

### Urban Area Analysis

Kajiado Municipality is located within Kajiado Central Sub-County in Kajiado County. It encompasses an estimated area of 162.53 square kilometers, cutting across Ildamat and Dalalekutuk Wards and spanning sub-locations such as Hospital, Majengo, Market, Inkiwachani, Iseuri, Esokota, and Oloyankalani. The municipality's geographical coordinates span from 036° 43' 03.7"E to 036° 50' 35.9"E in longitude and 01° 45' 15.6"S to 01° 53' 42.4"S in latitude. Kajiado Municipality houses the county headquarters.

The population of Kajiado municipality, as reported in the 2019 Kenya Population and Housing Census (KPHC), was 30,126. The county has an annual population growth rate of 5.5 percent which is likely to trigger tremendous growth within Kajiado Municipality and projected to surpass 50,000 population by the year 2029. This, therefore, means that the population density will rise significantly as well as the land area occupied increasing demand on services and urban infrastructural systems. This unprecedented trend can only be mitigated through proper urban planning, significant urban area investment, development of associated infrastructure and wise use of resources focusing on renewable energy.

**Table 1: Detailed Municipal Population**

| Sub-Location  | 2019 KPHC     |               |               | Projections   |               |               |               |               |               |               |               |               |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|               |               |               |               | 2023          |               |               | 2025          |               |               | 2027          |               |               |
|               | Male          | Female        | Total         | Male          | Female        | Total         | Male          | Female        | Total         | Male          | Female        | Total         |
| Hospital      | 1,230         | 925           | 2,155         | 1,525         | 1,147         | 2,672         | 1,697         | 1,277         | 2,974         | 1,882         | 1,415         | 3,297         |
| Majengo       | 6,525         | 6,334         | 12,859        | 8,091         | 7,854         | 15,945        | 9,005         | 8,741         | 17,745        | 9,983         | 9,691         | 19,674        |
| Market        | 3,543         | 3,940         | 7,483         | 4,393         | 4,886         | 9,279         | 4,889         | 5,437         | 10,327        | 5,421         | 6,028         | 11,449        |
| Inkiwachani   | 694           | 377           | 1,071         | 861           | 467           | 1,328         | 958           | 520           | 1,478         | 1,062         | 577           | 1,639         |
| Iseuri        | 2032          | 1923          | 3,955         | 2,520         | 2,385         | 4,904         | 2,804         | 2,654         | 5,458         | 3,109         | 2,942         | 6,051         |
| Esokota       | 785           | 744           | 1,529         | 973           | 923           | 1,896         | 1,083         | 1,027         | 2,110         | 1,201         | 1,138         | 2,339         |
| Oloyiankalani | 551           | 523           | 1,074         | 683           | 649           | 1,332         | 760           | 722           | 1,482         | 843           | 800           | 1,643         |
| <b>Total</b>  | <b>15,360</b> | <b>14,766</b> | <b>30,126</b> | <b>19,046</b> | <b>18,310</b> | <b>37,356</b> | <b>21,197</b> | <b>20,377</b> | <b>41,574</b> | <b>25,187</b> | <b>24,192</b> | <b>49,379</b> |

**Source: Kenya National Bureau of Statistics, 2019**

The municipality's unique geographical position along the Nairobi – Namanga Highway and its close proximity to the Tanzania boarder, Nairobi City, and major transport corridors position it as a strategic trading hub and a potential gateway to regional markets. The municipality is also characterized by a

beautiful rolling landscape, rich hinterland, and diverse cultural heritage. The unique cultural practices and traditions of the predominant Masaai Community contribute to the distinct identity of the municipality. Kajiado Municipality has tremendous potentials and opportunities that can propel it to become a vibrant and significant economic, social and cultural nucleus within the region.

### **Main Objectives Identified in the Kajiado Municipality IDeP**

Kajiado town has grown and evolved into a significant node within the municipality and county at large owing to its rapid urbanization. In addressing urbanization for the municipality's sustainable urban development, Kajiado Municipality IDeP proposed the following development objectives:

- i. To ensure sustainable urbanization;
- ii. To improve and modernize urban infrastructure;
- iii. To promote trade and industrial development;
- iv. To improve housing and human settlement;
- v. To increase water supply and improve management of water resources;
- vi. To promote environmental conservation, protection and reclamation;
- vii. To invest in green energy production and utilization;
- viii. To enhance effective land and land use planning;
- ix. To improve access to quality healthcare;
- x. To improve access to quality basic and technical education;
- xi. To promote urban agriculture and modulated pastoralism;
- xii. To enhance employment creation and boost economic livelihoods.

### **INVESTMENT PRIORITIZATION**

This Investment Plan and Budget has prioritized and focused investments in order to achieve sustainable, resilient and inclusive development that will transform Kajiado Municipality into a thriving urban center, a Magnet of Hope and a model for sustainable urban development in the country.

Kajiado Municipality engaged the Municipal Board, County Executive, Members of County Assembly (MCAs), and the citizens through boardroom deliberations and citizen forums in order to obtain a comprehensive proposal of key projects for investments for the financial year 2025/26.

### **Priorities as Identified by the Urban Board**

The Kajiado Municipal Board resolved to carry-forward some of the projects they had identified during the FY 2025-26 as well as proposed new projects for investment and are listed below in order of priority

- i. Purchase of Solid Waste Management Machinery and Equipment (1No. Back-hoe Loader, 1No. 20-ton Tipper Truck, 1No. Dozer);
- ii. Installation of Solar-Powered High Masts and Streetlight;
- iii. Construction and equipping of a Municipal Town Hall/ Social Hall;
- iv. Purchase of 1No. Municipal Exhauster truck;
- v. Rehabilitation and construction of 1KM Majengo-Saina floodway/storm-water drain.

### **Priorities as Identified by the County Government (Assembly and Executive**

The projects that were prioritized and proposed by the County Executive and the Members of County Assembly (MCAs) for Ildamat and Dalalekutuk wards are as enumerated below.

- i. Construction of KJD Police Station – Olkejuado High School Road to bitumen standard;
- ii. Construction of Urban – *Kwa DC* Road to bitumen standard;
- iii. Construction of an off-street parking bay;
- iv. Construction and demarcation of on-street parking spaces within the CBD;

### **Priorities Raised during Citizen Fora**

The residents of Kajiado Municipality, identified several key urban development challenges, as listed below by order of prevalence.

- i. Poor waste management;
- ii. Poor road conditions in some of the Residential Areas;
- iii. Insecurity and lack of public safety along majority of the municipal roads within Kajiado Town;
- iv. Dilapidated and fragmented storm water drainages;
- v. Congested market;
- vi. Inadequate water supply.

Arising from the aforementioned challenges, the municipal citizenry identified and proposed a number of critical projects as listed below, by order of priority.

- i. Installation of Solarized Streetlights along the CBD roads;
- ii. Effective Solid Waste Collection and Transportation and proper Dump-site management
- iii. Construction of KJD Police Station – Olkejuado High School Road to bitumen standard;
- iv. Construction of Urban – *Kwa DC* Road to bitumen standard;
- v. Construction of a modern bus park;
- vi. Construction of water supply networks within the residential areas of Majengo Saina, and Shapashina.

### **Consensus - Priorities as Retained**

A consensus of priority investment areas and ensuing projects was reached after a careful and considered assessment and prioritization exercise by the Municipal Board of the project proposals presented by the municipal citizenry, county executive, assembly and urban board. In their assessment and prioritization, the Urban Board took cognizance of the indicative Urban Development Grant (UDG) allocation of approximately KES 17.5 Million resulting from the First Annual Performance Assessment (APA1).

Consequently, the following are the investment areas and resultant projects as assessed and retained by the Municipal Board in **order of priority**:

#### **A. Municipal Urban Infrastructure**

1. Construction and Installation of Solar-Powered Streetlights within Kajiado Town;

#### **B. Municipal Solid Waste Management**

2. Purchase of Solid Waste Collection and Transportation Machinery & Equipment.

## URBAN INVESTMENT PLAN AND BUDGET FY 2025/2026

### A. Municipal Urban Infrastructure

**Table 2: Urban Area Investment Budget FY 2025 /2026**

| # | Activity*                                                           | Key Output                                                                                                                                        | Timeframe   |             | Budget            |
|---|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------------|
|   |                                                                     |                                                                                                                                                   | Start date  | End date    | UDG               |
| 1 | <b>Construction and Installation of Solar Powered Street-Lights</b> | <ul style="list-style-type: none"> <li>Construction and Installation of approx. 100No. Solar-Powered Streetlights within Kajiado Town.</li> </ul> | JULY - 2025 | JUNE - 2026 | 17,500,000        |
|   | <b>Total</b>                                                        |                                                                                                                                                   |             |             | <b>17,500,000</b> |

**Table 3: Gantt Chart Urban Area Investment Budget FY 2025/2026**

**Project Name – Installation of 25-Meter High Solar Powered High Masts**

| # | Activity                         | Jul | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun |
|---|----------------------------------|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| 1 | Project planning and design      |     |     |      |     |     |     |     |     |     |     |     |     |
| 2 | Procurement process              |     |     |      |     |     |     |     |     |     |     |     |     |
| 3 | Project implementation           |     |     |      |     |     |     |     |     |     |     |     |     |
| 4 | Project close-out & handing over |     |     |      |     |     |     |     |     |     |     |     |     |

### B. Municipal Solid Waste Management

**Table 4: Urban Area Investment Budget FY 2025/2026**

| # | Activity*                                                           | Key Output                                                                                                                                     | Timeframe   |             | Budget            |
|---|---------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------------|
|   |                                                                     |                                                                                                                                                | Start date  | End date    | UDG               |
| 1 | <b>Purchase of Solid Waste Management Machinery &amp; Equipment</b> | <ul style="list-style-type: none"> <li>Purchase of Solid Waste Collection Machinery: 1No. Back-hoe Loader, 1No. 20-ton Tipper Truck</li> </ul> | JULY - 2025 | JUNE - 2026 | 17,500,000        |
|   | <b>Total</b>                                                        |                                                                                                                                                |             |             | <b>17,500,000</b> |

**Table 5: Gantt Chart Urban Area Investment Budget FY 2025/2026**

**Project Name - Purchase of Solid Waste Management Machinery & Equipment**

| # | Activity                         | Jul | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun |
|---|----------------------------------|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| 1 | Project planning and design      |     |     |      |     |     |     |     |     |     |     |     |     |
| 2 | Procurement process              |     |     |      |     |     |     |     |     |     |     |     |     |
| 3 | Project implementation           |     |     |      |     |     |     |     |     |     |     |     |     |
| 4 | Project close-out & handing over |     |     |      |     |     |     |     |     |     |     |     |     |

## **EXPECTED OUTCOMES**

This Investment Plan has identified infrastructure projects which could spark transformation, change the quality of life of the Municipal citizenry, improve solid waste management, boost local businesses, and attract investments. The overriding objectives of this plan are:

- a) To ensure public safety and security;
- b) To boost socio-economic activities;
- c) To improve Municipal Solid Waste Management;

## **IMPLEMENTATION MODALITIES AND TIMEFRAME**

The Municipal Board, in consultation with the CECM in-charge of Lands, Physical Planning, Urban Development, Housing and Municipalities (in accordance with the existing County Government of Kajiado organizational structure), will have the overall responsibility in the implementation of the programs as contained in the Investment Plan. The Municipal Manager will provide the guidelines on the execution and management of the projects. The Municipal Project Implementation Team will be responsible for the actual implementation and supervision of the projects. The County Government will play an enabling and monitoring role through the County Project Coordination Team (CPCT) put in place. The National Program Coordination Team (NPCT) will provide technical assistance where necessary.

All the programs/ projects will be procured and executed in accordance to the Public Procurement Asset and Disposal Act (PPADA) of 2015 and UACA of 2011 (Amended 2019) and.

The Municipality of Kajiado will implement the Investment Plan with a view of fostering socio-economic development for sustainable growth and improving the standards of living for its citizens and County residents at large.